

Core Brief



Report from October meeting of the NHSGGC Board (3 November 2023, 3.05pm)

The Board of NHS Greater Glasgow and Clyde met on Tuesday, 31 October 2023.

The full set of papers are [here](#).

This summary sets out key decisions and issues considered at the meeting.

Chair and Chief Executive's Reports

Professor John Brown CBE reported on his key activities over the past two months. These included a series of governance meetings within the Board and the meetings of the Board Chairs Group and West of Scotland Chairs Group.

He also chaired the quarterly meeting of the NHS Scotland Global Citizenship Advisory Board and continued to support the rollout of the NHS Scotland Blueprint for Good Governance, including presentations to the NHS 24 and NHS Orkney Boards.

Professor Brown concluded his external governance review of NHS Forth Valley. Looking forward, he highlighted the Annual Review of NHSGGC, to be hosted by the Cabinet Secretary for NHS Recovery, Health and Social Care, on 13th November.

This was Professor Brown's final Board meeting as his second term as Chair would come to an end in November 2023. He spoke of the privilege of being the Chair of NHSGGC for the past eight years and of having learned much in that time about the NHS and about the frontline staff and managers who went above and beyond to deliver services to the public. The Chief Executive, Jane Grant, and Vice-Chair, John Matthews, both recorded their thanks and gratitude to the Chair for his leadership of the Board. The Scottish Government announcement on the new Chair is awaited.

In her report, the Chief Executive highlighted a number of meetings she had in the period since the last Board meeting. These included an event to mark the 10th anniversary of the Modern Apprenticeship programme in NHSGGC and meetings with

Strathclyde University and Audit Scotland. There had also been a constructive and positive discussion with Scottish Government in the Bi-Annual Joint Executives meeting. Finally, the Board had received its Gold Defence Employer Recognition Scheme Award at an event at Edinburgh Castle in October. The Chief Executive thanked Julie Murray, Chief Officer, East Renfrewshire HSCP and Anne MacPherson, Director of Human Resources and Organisational Development for the work they lead to support armed forces personnel and reservists.

Patient Story

Professor Angela Wallace, Executive Nurse Director, introduced the [patient story](#), which this month, focuses on the work of the Hydrotherapy rehabilitation team and hears how two of their patients have benefitted from this.



Public Protection Strategy “Safeguarding – It Matters to Us” 23-26

Professor Angela Wallace, Executive Nurse Director, introduced Dr Deidre McCormick, Chief Nurse and Head of Service for Public Protection and Dr Kerry Milligan, Public Protection Medical Lead, to present the draft strategy.

As an NHS organisation we are committed to reducing the risk of harm to babies, including the unborn, children, young people, adults and members of the public in our communities. The recent publication of the Significant Case Review into the tragic death of Margaret Fleming demonstrated the importance of effective public protection.

The strategy defines our role and priorities in safeguarding and protecting the population from harm across NHS Greater Glasgow and Clyde. It affirms our commitment to improve our capacity and capability to manage Public Protection risk across all clinical, staff and corporate governance; formalises Public Protection roles and responsibilities and supports us to drive continuous quality improvement and have a positive impact on the quality of care, our staff and our overall efficiency and effectiveness.

The Board noted that the strategy had been developed following engagement with a wide range of individuals and sits within a national framework that is being implemented in 2023/24 with NHSGGC as an early adopter.

The Board approved the strategy.

Winter Plan

Dr Jennifer Armstrong, Medical Director, presented the Winter Plan for approval. The plan had been developed with the aim of protecting capacity to support urgent and cancer patients and planned care whilst also meeting demand for emergency care. Planning for the winter had started in February 2023 with significant clinical engagement. The plan this year prioritised a series of high impact actions including delivery of the vaccination programme, developing and expanding alternative (or virtual) urgent and unscheduled care pathways and supporting optimal patient flow and capacity in primary, community and hospital services.

The Chair noted that Director of Planning, Fiona McKay, would be retiring at the end of November and thanked her on behalf of the Board for her years of service.

The Winter Plan was approved.

Annual Delivery Plan

The Medical Director introduced Claire McArthur, the new Director of Planning. Ms McArthur presented the draft Annual Delivery Plan for approval. The plan for 2022/23 demonstrates the achievements made by NHSGGC to date in responding and recovering from the pandemic, and sets ambitious but realistic plans for the year ahead. In doing so, it highlights and builds on innovative practice which has emerged over the last 12 months.

The Plan has been developed in collaboration with operational leads and has been shared with the Scottish Government.

In response to a question from Professor Brown, it was confirmed that a summarised version of the Annual Delivery Plan would be prepared and shared with all staff.

The Board approved the Annual Delivery Plan.

Finance Report

Mr Colin Neil, Finance Director, provided the finance report as at August 2023. This showed an improving position with the current projected deficit reducing by £24.7million for 2023/24. The Board noted the current position and continued focus on all areas of spend to ensure that services operated within budget limits.

To view all papers presented to the Board visit:

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