

NHS Greater Glasgow and Clyde	Paper No. 24/144
Paper Title:	Glasgow City Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	17 December 2024
Purpose of Paper:	For Assurance
Classification:	Board Official
Date of IJB	27 November 2024
Committee Chairperson:	Non-Executive Lead – Paul Ryan IJB Chair – Cllr Chris Cunningham

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the Glasgow City Integration Joint Board (IJB) held on [27 November 2024](#).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Glasgow City IJB on [27 November 2024](#) as set out below and seek further information or assurance as required.

3. Key Items of Discussion

- **Interim Chief Officer Update**

Delayed Discharges - the IJB received a verbal update on delayed discharges noting that they remain high following a particularly pressured period during the second half of October when GCHSCP experienced a surge of discharges from Acute. The Interim Chief Officer confirmed that the position has been largely recovered but this required significant additional investment in care home placements. Pressure in the Acute system was highlighted as winter approaches with further flow into the community anticipated.

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The IJB noted that additional placements will be funded over winter to hopefully cope with this anticipated increase in demand. An update was provided on the continuing challenges in relation to AWI and the active discussions underway with the Scottish Government and HIS regarding improvement measures.

Homelessness - An update was delivered on Homelessness confirming an increase in applications whereby applications in October 2024 reached the highest referral numbers in 13 years but have dropped in November 2024. The latest rough sleeping numbers were provided. Members received an overview of ongoing initiatives and discussions with the Council to review the financial situation and with the Scottish Government around housing initiatives to create more tenancy options/capacity. The IJB noted that the GCHSCP Leadership Team have agreed a winter action plan.

Care Services – An update on Care Services was provided confirming consistent service delivery and no delays in hospital for care at home. Community Alarm Services also continue to respond promptly to those at risk and in need of assistance. The Alarm Service is progressing towards the digitisation of telephone networks, which involves installing new alarm devices and upgrading the receiving centre. The changeover is on track. The IJB noted planning is underway in Care Services for both the winter and festive periods.

Mental Health – The IJB were informed of the continuing pressures across the three hospitals in relation to Mental Health inpatients, particularly with adult acute beds. Members noted that daily huddles have been implemented to support the effective use of beds across Inpatient Mental Health Services and respond to patients requiring transfer from acute hospitals. Ongoing work with the Integrated Delayed Discharge Team to consider ways to improve pathways out of hospital more efficiently was also noted. An update was also provided on the Continuous Intervention Policy which is out for consultation with implementation planned early next year to support patients subject to additional observation levels. The IJB were also made aware of 80 newly qualified nurses which has resulted in a reduction in bank staff which supports the financial pressure associated with Mental Health inpatient services, as well as improving patient care and reducing risk due to consistent staffing.

- **Enhanced Mental Health Outcomes Framework**

The IJB received an update on the new funding arrangements put in place by the Scottish Government through the Enhanced Mental Health Outcomes Framework. The IJB noted the impact of this funding on each of the programmes and approved the proposed funding arrangements to deliver programmes in 2024-25. Members noted that an action plan to reduce programmes for 2025-26 will be presented to the January IJB for approval to ensure spend is contained within the financial envelope now provided.

- **Glasgow City IJB Budget Monitoring for Month 6 and Period 7 2024-25**

A report was presented outlining the financial position of Glasgow City IJB as at 20th September 2024 for Council and 30th September 2024 for Health and highlighted any areas of budget pressures and actions to mitigate these pressures. The IJB approved the budget changes outlined in the report. Members noted the updated forecasted overspend of £17.5m and the update on the recovery plan. Following discussion, the IJB approved the additional recovery actions required and approved the savings totalling £3.428m for delivery in 2024-25 and 2025-26. Approval was also given for the redistribution of reserves as outlined in the report.

- **Chief Social Work Officer Annual Report 2023-24**

The Interim Chief Social Work Officer presented the Annual Report for the year 2023/24, prepared in line with interim guidance provided by the Scottish Government. The report outlined governance and accountability arrangements; service quality and performance; challenges and improvements; and workforce planning. The IJB welcomed the breadth and depth of the work being carried out and the key successes, noting the report has been submitted to the Scottish Government.

- **Justice Social Work and Community Justice Overview Annual Update**

The IJB received an update on Justice Social Work and Community Justice Glasgow developments. The challenging situation in relation to the prison population was highlighted which resulted in emergency measures with early release of prisoners. Members were updated on the Unpaid Work service which has been working with third sector and charitable organisations to develop community based unpaid work placements. The model supports the aspiration for people to undertake unpaid work in their own community as a form of restitution which offers a range of benefits, both to the individual and the broader community. The IJB congratulated Martha's Mammies on the accolades received this year in recognition of the important work they are doing and robust evidence regarding outcomes for women. Members were informed of Justice Social Work research and the strong relationship with the university sector including collaborations with Strathclyde University in 2024. Key initiatives in Community Justice Glasgow were also highlighted.

- **Unscheduled Care Winter 2024-25 Update**

An annual update was presented to the IJB on how Glasgow City and other GG&C HSCPs are working with Health Board colleagues to deliver whole system change against urgent and unscheduled priorities. Trends in unscheduled were highlighted and intervention progress including Community Care Home Call Before You Convey (CB4YC); Home First Response Service; Frailty at Front Door GRI; Falls Pathways; and Future Care Planning. Members

noted that the Unscheduled Care Design and Delivery Plan for 2025-2028 is in draft refresh and will be brought to IJBs in early 2025 for approval.

- **Winter Planning Update 2024-25**

The IJB received an update on the winter planning arrangements for 2024/25, noting that GCHSCP has contributed to the development of the plan for GG&C, as have other HSCPs, and work is in hand to implement the actions outlined in the plan. Members noted the planning process commenced in May and the Plan has been designed as a whole system effort, and details how the challenges of winter will be met by the Health and Social Care system in Greater Glasgow & Clyde, in line with Scottish Government's Winter Planning Priorities. The areas of responsibility which the HSCP delivers on behalf of the IJB, namely Primary Care and Community Services, were highlighted.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

5. Approved Minutes from IJB Meeting Held on 25 September 2024.

<https://glasgowcity.hscp.scot/publication/glasgow-city-ijb-minutes-25-09-2024-approved>

6. Date of Next Meeting

The next meeting of the Glasgow City IJB will take place on 22 January 2025.