

<b>NHS Greater Glasgow and Clyde</b>	<b>Paper No. 25/25</b>
<b>Meeting:</b>	<b>NHSGGC Board Meeting</b>
<b>Meeting Date:</b>	<b>25 February 2025</b>
<b>Title:</b>	<b>Board Member Responsibilities - Update</b>
<b>Sponsoring Director:</b>	<b>Dr Lesley Thomson KC, Chair</b>
<b>Report Author:</b>	<b>Ms Elaine Vanhegan, Director of Corporate Services and Governance</b>

## 1. Purpose

The purpose of this paper is to provide an update on Board Member responsibilities and seek Board approval.

## 2. Executive Summary

### Board Vice Chair

Further to Cabinet Secretary approval, Mr David Gould has been appointed as NHSGGC Vice Chair effective from 1<sup>st</sup> February 2025. Mr Gould's terms of office will be for two years.

## 3. Recommendations

The Board is asked to:

- Approve the updated version of Board Member responsibilities at Appendix 1 updated to reflect the changes highlighted above.

## 4. Response Required

This paper is presented for **approval**.

## 5. Impact Assessment

The impact of this paper on NHSGGC's corporate aims, approach to equality and diversity and environmental impact are assessed as follows:

- **Better Health** Positive impact
- **Better Care** Positive impact
- **Better Value** Positive impact
- **Better Workplace** Positive impact
- **Equality & Diversity** Positive impact
- **Environment** Positive impact

## 6. Engagement & Communications

The content of this paper was considered by the Chair, the Director of Corporate Services and Governance, relevant Standing Committees and individual Board Members.

## 7. Governance Route

This paper is presented to the Board as the approving body.

## 8. Date Prepared & Issued

Date prepared: 13 February 2025

Date issued: 17 February 2025

NHS Greater Glasgow and Clyde  
Active Governance Programme

Board Members' Responsibilities from 1 March 2025

Board Members	Appointment		Board Standing Committees							Endowments Management Committee	Integration Joint Boards					
			Audit and Risk	Acute Services	Clinical and Care Governance	Finance, Planning and Performance	Population Health and Wellbeing	Remuneration	Staff Governance		East Dunbartonshire	East Renfrewshire	Glasgow City	Inverclyde	Renfrewshire	West Dunbartonshire
Dr Lesley Thomson KC	From 01/12/23	To 30/11/27	1	1	1	1	1	1	1	1						
Professor Jann Gardner	Chief Executive		1	1	1	1	1	1	1							
Dr Scott Dawson	Medical Director			1	1 LX	1										
Dr Emilia Crighton	Director of Public Health					1	1 LX						1			
Professor Angela Wallace	Nurse Director			1	1	1										
Mr Colin Neil	Director of Finance		1 LX	1		1 LX									1	
Other Director				1 COO (LX) 1 DHRD		2 IJBCOs	2 IJBCOs	1 DHRD (LX)	1 DHRD (LX) 1 IJBCO	1 LX						
Ms Ann Cameron-Burns	From 01/01/22	To 31/12/25				1			1	1 CC						
Professor Iain McInnes	From 01/04/21	To 31/03/25			1											
Dr Lesley Rousselet	From 01/07/21	To 30/06/25		1	1											
Cllr Jacqueline Cameron (Ren)	From 21/06/22	To 30/04/27	1				1									
Cllr Chris Cunningham (GC)	From 08/06/22	To 30/04/27		1		1										
Cllr Colette McDiarmid (ED)	From 08/06/22	To 30/04/27		1						1						
Cllr Michelle McGinly (WD)	From 08/06/22	To 30/04/27								1						
Cllr Katie Pragnell (ER)	From 04/07/22	To 30/04/27			1					1						
Cllr Robert Moran (INV)	From 28/07/24	To 30/06/28					1			1						
Ms Mehvish Ashraf	From 09/01/23	To 08/01/27				1				1						
Mr Brian Auld	From 01/07/24	To 30/06/28	1							1						
Ms Elizabeth Cairns	From 01/07/24	To 30/06/28					1									1
Mr Martin Cawley	From 01/07/24	To 30/06/28				1				1 C						
Ms Cath Cooney	From 01/07/24	To 30/06/28			1 VC										1	
Ms Dianne Foy	From 01/07/22	To 30/06/26			1		1									
Mr David Gould (Vice Chair)	From 01/02/22	To 31/01/26		1 C		1							1 L			
Mr Graham Haddock	From 01/05/23	To 30/04/27		1 VC			1						1			
Ms Margaret Kerr	From 01/04/19	To 31/03/27	1 VC			1 C			1 C						1 L	
Ms Lesley McDonald	From 01/07/24	To 30/06/28				1										1
Dr Rebecca Metcalfe	From 01/09/23	To 31/08/27	1	1										1		
Ms Ketki Miles	From 01/06/20	To 31/05/28				1			1 VC	1 CC						
Dr Paul Ryan	From 01/06/21	To 31/05/25			1 C	1 VC				1			1 L	1		
Ms Karen Turner	From 01/07/24	To 30/06/28						1 VC	1					1	1	
Mr Charles Vincent	From 01/02/20	To 31/01/28	1			1		1 C								
Ms Michelle Wailes	From 01/06/21	To 31/05/25	1 C			1				1			1			1 L
<b>Total Non Executive Board Members</b>	<b>25</b>		<b>6</b>	<b>6</b>	<b>6</b>	<b>11</b>	<b>7</b>	<b>4</b>	<b>7<sup>1</sup></b>	<b>6</b>	<b>3</b>	<b>4</b>	<b>6</b>	<b>4</b>	<b>3</b>	<b>3</b>
<b>Total Membership including Executive Board Members and Chair</b>	<b>31</b>		<b>9</b>	<b>13</b>	<b>10</b>	<b>19</b>	<b>12</b>	<b>7</b>	<b>12</b>	<b>8</b>	<b>3</b>	<b>4</b>	<b>7</b>	<b>4</b>	<b>4</b>	<b>3</b>
	<b>No of Meetings</b>		<b>5</b>	<b>6</b>	<b>4</b>	<b>6</b>	<b>4</b>	<b>2</b>	<b>4</b>	<b>4</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>7</b>
	<b>Quorum</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>						

<sup>1</sup> Staff Governance Committee has 7 members as it has 2 Co-Chairs.

Board	Frequency	Board Standing Committees							Endowments Management Committee	Integration Joint Boards								
		Audit and Risk	Acute Services	Clinical and Care Governance	Finance, Planning and Performance	Population Health and Wellbeing	Remuneration	Staff Governance		East Dunbartonshire	East Renfrewshire	Glasgow City	Inverclyde	Renfrewshire	West Dunbartonshire			
Frequency	Bi-Monthly				09/04/2024	16/04/2024												
Board Members Required	31		07/05/2024						14/05/2024				15/05/2024	13/05/2024				
Quorum	10	04/06/2024 18/06/2024		04/06/2024	11/06/2024			27/06/2024			27/06/2024	26/06/2024	26/06/2024	24/06/2024	28/06/2024	25/06/2024		
Chair/NHS Lead	Dr Lesley Thomson KC		09/07/2024 (cancelled)			16/07/2024 (cancelled)												
Vice Chair	Ms Margaret Kerr (Interim) Mr David Gould (from 1st January 2025)				06/08/2024			13/08/2024					14/08/2024			20/08/2024		
Membership	As above	17/09/2024	10/09/2024	03/09/2024					20/08/2024				18/09/2024	25/09/2024	25/09/2024	09/09/2024	25/09/2024	24/09/2024
2024/25 Board Dates	30/04/2024				08/10/2024	22/10/2024							15/10/2024					
	25/06/2024*		12/11/2024					19/11/2024	05/11/2024				14/11/2024	20/11/2024	27/11/2024	18/11/2024	22/11/2024	19/11/2024
	27/08/2024	03/12/2024		03/12/2024	10/12/2024											13/12/2024	17/12/2024	
	29/10/2024*		14/01/2025			21/01/2025							23/01/2025	29/01/25	22/01/2025	27/01/2025	24/01/2025	
	17/12/2024				11/02/2025			10/02/2025	04/02/2025								18/02/2025	
	25/02/2025*	18/03/2025	11/03/2025	04/03/2025									20/03/2025	26/03/2025	19/03/2025	24/03/2025	21/03/2025	28/03/2025
* And Endowments Management Committee Board of Trustees**	** A meeting of the Trustees shall be deemed to have been held when a quorum of at least one third of the Trustees are present, of whom at least 2 of those present are non-executive members of the Health Board																	
2024/25 Board Briefing Dates	28/05/2024	<b>Other Attendees</b>							<b>Key</b>		<b>Board Champions</b>							
	30/07/2024 (all day session)	DOF			DOF	HII		DHROD	DHROD	C = Chair	DHROD = Director of Human Resources and Organisational Development	Mental Health	Karen Turner					
	24/09/2024	DHROD			CO Acute	2 CPHM				CC = Co Chair	DEF = Director of Estates and Facilities	Staff Health Strategy	Anne MacPherson					
	26/11/2024 (all day session)	CO Acute			DEF	2 IJB COs				VC = Vice Chair	DCPE = Director of Communications and Public Engagement	Organ Donation	David Gould					
	28/01/2025	DEF			DHROD	GCPH Director				L = Lead	CO Acute = Chief Officer Acute	Environment & Sustainability	Michelle Wailes					
	25/03/2025 (all day session)					Health Scotland				LX = Lead Executive	IJB CO = IJB Chief Officer	Whistleblowing	Brian Auld					
										CE = Chief Executive	HII = Head of Health Improvement	Equality & Diversity (Disability)	Dianne Foy					
										MD = Medical Director	CPHM = Consultant in Public Health Medicine	Equality & Diversity (BAME)	Mehvish Ashraf					
										ND = Nurse Director		Equality & Diversity (LGBTQ+)	Ketki Miles					
										DOF = Director of Finance		NHS Charities (RHC)	Graham Haddock					
										DPH = Director of Public Health		NHS Charities (Beaton WoSCC)	Vacant					
												Veterans	Julie Murray/Anne					
Standing Committee Chairs	08/10/24 (after FPPC) 10/12/24 (after FPPC) 11/02/25 (after FPPC)																	
IJB Leads Network	16/09/2024 16/12/2024 10/03/2025																	