

NHS Greater Glasgow and Clyde	Paper No. 25/06
Paper Title	Standing Committee Chair's Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	25 February 2024
Purpose of Paper:	For Assurance
Classification:	Board Official
Name of Reporting Committee:	Finance, Planning and Performance Committee
Date of Reporting Committee:	11 February 2025
Committee Chairperson:	Ms Margaret Kerr

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the NHSGGC Finance, Planning and Performance Committee.

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Finance, Planning and Performance Committee on 11 February 2025 as set out below and seek further assurance as required.

3. Key Items of Discussion

3.1 Financial Monitoring Report – Month 9

- The Committee received a paper for assurance.
- An overspend of 25.86m was reported, of which £32.37m is attributed to unachieved savings being offset by a pay and non-pay underspend of £6.51m.
- The Committee received an update on the key cost pressure areas, which included Workforce, Agenda for Change, Agency spend and Primary Care Prescribing.
- The Committee noted the overall financial challenge for the Board.

3.2 Draft Financial Plan 2025/26

- The Committee received a paper for approval.
- A draft 3-year plan was submitted to the Scottish Government on 27th January, with a final version due to be submitted by the 17th March.
- The Committee noted the overall financial challenge of £210.2m.
- The Committee noted the risks, which included National Insurance for Pay, supplier increases, Reduced Working Week and the costs of the band 5-6 review.
- The Committee were content to approve the paper, noting the work that was required.

3.3 Draft Capital Plan 2025/26 - 2027/28

- The Committee received a paper for approval.
- The paper provided the estimated available capital resources for 2025/26 - 2027/28 and advised on the progress with allocation of capital in the initial 3-year plan.
- The Committee were content to approve the paper.

3.4 Performance Report

- The Committee received a paper for assurance.
- The Committee noted the key areas of performance improvement, which included CAMHS performance, the Alcohol and Drugs position remaining positive and the number of GP Out of Hours shifts continued to exceed the local target.
- The Committee noted areas requiring improvement, which included Psychological Therapies performance, MSK Physiotherapy waiting times, Delayed Discharges and Mental Health delays.
- The Committee were content to note the update.

3.5 Winter Plan - Update

- The Committee received a presentation for assurance.
- The Committee received a summary of the overall progress and noted 27 actions are on track to be delivered within the timescale set out within the Winter Plan.
- The Committee noted that 21 of the 27 actions are on track to deliver the intended impact set out within the Winter Plan.
- The outcome of the Additional Whole System Winter Plan submission to Scottish Government was awaited.
- Highlights included reducing conveyance and Emergency Department attendance and the Communications and Public Messaging, including a Radio campaign to consider alternative pathways for sprains/strains.
- The Committee were content to approve the paper.

3.6 Business Case QEUH Rectification Programme QEUH/RHC Heating Manifold

- The Committee received a paper for approval.
- The Committee noted the background and noted the significant single point of failure risk that the heating manifold presents to the QEUH.
- The Committee noted that rectification work had commenced.
- The Committee discussed and noted the actions in relation to governance processes.
- The Committee were content to approve the paper.

3.7 Digital Strategy Update

- The Committee received a paper for assurance.
- The Committee received an update on the progress on the delivery of the Strategy.
- Key highlights included implementation of Patient Hub, transformation of Pathology services from analogue to digital processing and evaluating Artificial Intelligence supported solutions.
- The Committee were content to note the update

3.8 GP IT System Update

- The Committee received a paper for assurance.
- The Committee received an update on the short-term risks to 19 NHSGGC GP practices plus 4 prison facilities resulting from one of NHS Scotland's GP IT system providers entering administration.
- The Committee noted the evolving risks and steps being taken locally and nationally to ensure continuity of service.
- The Committee were content to note the update.

3.9 Delivery Plan – Quarter 3 Summary Report

- The Committee received a paper for assurance.
- The Committee received an update on the progress implementing the actions associated with the NHSGGC Delivery Plan 24/25.
- The Committee noted that significant progress was being made and overall, 83% of actions are either complete or on scheduled to be completed.
- The Committee were content to note the update.

3.10 Primary Care Improvement Plan Update Report

- The Committee received a paper for assurance.
- The Committee received an update on General Practice and the Primary Care Improvement Plans for the 6 HSCPs within NHSGGC.
- The Committee were content to note the update provided.

3.11 IJB Integration Schemes Update

- The Committee received a paper for assurance.
- The Committee received an update on the ongoing actions and next steps in relation to the Review of IJB Integration Schemes. This included proposals to move to a Lead Partnership model for Hosted Services and revised Financial Framework underpinning the model.
- The Committee were content to note the paper.

3.12 Corporate Risk Register

- The Committee received a paper for approval.
- The Committee noted that 8 risk reviews were completed, and 1 new action added.
- A risk review was carried out in relation to Medicine Costs and funding availability and the score slightly increased.

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- The Committee discussed recording of risks on the Corporate Risk Register and agreed further consideration was required.
- The Committee were content to approve the paper.

3.13 Acute Services Committee Governance Approach

- The Committee received a paper for approval.
- The Committee received an update on the governance approach to discontinuing the Acute Services Committee, with a view to current business being delegated.
- The Committee were content to approve the paper.

4. Issues for referral to other Standing Committees or escalation to the NHS Board

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

5. Date of Next Meeting

The next meeting of the Finance, Planning and Performance Committee will take place on Tuesday, 8 April 2024.