

NHS Greater Glasgow and Clyde	Paper No. 24/119
Paper Title:	Renfrewshire Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	29 October 2024
Purpose of Paper:	For Assurance
Classification:	Board Official
Date of IJB	25 September 2024
Committee Chairperson:	Margaret Kerr

1. Purpose of Paper

The purpose of this paper is to inform the NHS Board on key items of discussion at the Renfrewshire Integration Joint Board (IJB) meeting that took place on [25 September 2024](#).

2. Recommendation

The NHS Board is asked to note the key items of discussion at the recent meeting of the IJB as set out below and seek further information, or assurance, as required.

3. Key Items of Discussion

- **Membership Update**

The Chair welcomed some new members to the IJB since the last full meeting in June. Cath Cooney and Karen Turner have joined as NHS voting members to replace the outgoing members, John Matthews, Ann Cameron-Burns and Frank Shennan.

NHSGGC has intimated that Colin Neil is proposed to be the final NHS voting member. A further membership update will be brought to the next meeting of the IJB to finalise the voting members, nominate the IJB Vice Chair and agree the appointment of non-voting members, where existing tenures are due to end in the coming months.

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- **Chief Officer's Report**

The IJB noted key developments and operational activity since the last IJB - and additional policy developments that the HSCP is building into future workplans, strategies and action plans.

Key areas of activity that were highlighted at the meeting include:

- **Delayed Discharge Performance**
Renfrewshire continues to perform extremely well with only 13.9 delays per 100k adult population (against the Scottish Government target of 34.6 delays) as of 19 August 2024. Renfrewshire also has the lowest level of delays across Scotland and is in the 'Low' Category with no performance improvement required, other than sustaining current performance. All HSCPs have been put into 3 categories - Low, Moderate and Major - based on the level of performance improvement required.
- **New Bishopton / Dargavel Health and Social Care Facility**
Work on the new health and social care facility for the Dargavel and Bishopton communities commenced in April 2024. This work is progressing as planned and within the current budget. The contractors are now fully on-site with installation of the structural frame and timber kit now concluded for external walls, and almost all internal partitions and roof panels have been installed. The next stage is to move towards making the structure wind and watertight over the coming months, while groundwork operations continue to progress in the car parking area.
- **National Records of Scotland Suicide Statistics**
Renfrewshire has seen a decrease from 33 probable suicides in 2022 to 19 in 2023 and the five-year rate per 100,000 people (2019 – 2023) is 12.4. This remains below the 14.6 figure for Scotland but is a slight increase on our previous five-year rate per 100,000 people (2017-2021) at 11.2 in Renfrewshire, compared to 14.4 for Scotland.
The decrease in suicide numbers in Renfrewshire is welcomed, Renfrewshire HSCP and its partners recognise that suicide is a complex and challenging issue. Work continues to be progressed locally to proactively support suicide prevention in Renfrewshire within the national policy context.
- **National Records of Scotland statistics - Drug-related Deaths 2023**
There were 44 drug-related deaths in Renfrewshire during 2023. This is an increase from 39 deaths in 2022 which is similarly reflected in an increase in national figures for Scotland.
Renfrewshire's Alcohol and Drug Partnership (ADP) has continued to work to address the National Drug Related Death crisis through a range of actions plans aligned to the Drug Death Taskforce and Scottish Government Drug Mission Action Plan. This will assist the ADP in ensuring a whole-systems approach is progressed in Renfrewshire with the key aim of reducing the number of drug-related deaths.

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- National Records of Scotland statistics - Alcohol-specific Deaths 2023
In Renfrewshire, a total of 52 people were recorded as having died as a direct result of alcohol in 2023, which is an increase of 24% from the previous year, when 42 deaths were recorded.
Further assessment is being undertaken on the figures released. Alongside its work to reduce drug-related deaths noted above, Renfrewshire ADP aims to reduce alcohol-related harms by ensuring everyone can access high quality treatment and recovery services in a timely manner. This reflects the importance of having in place a flexible and effective response to emerging trends as they are identified.

The IJB acknowledged that every death is a tragic loss and noted the work underway across each of these areas.

The Chief Officer's Report also provided updates on the following topics:

- Review of Social Work Governance and Assurance
- Renfrewshire Integration Scheme
- Renfrewshire Head Injury Service – Petition for Judicial Review
- Adult and Older People's Mental Health Medical Staffing update
- New Emergency Infant Formula Pathway
- Audit Scotland Integration Joint Boards' Finance and Performance 2024
- NHS Inform Advice – COVID-19
- National Care Service Progress Update
- United Nations Convention on the Rights of the Child (Incorporation) (Scotland) Act 2024
- The Alliance and The Coalition of Carers in Scotland 'More than Equal' Report

- **Financial Report 1 April 2023 to 31 August 2024**

This report advised Members of the Revenue Budget position at 31 August 2024, and, the projected year end position for the year ending 31 March 2025 and to seek approval for the transfer of funds to reserves.

The report highlighted the projected final outturn for 2024 / 25 is an overspend of £8,066k prior to any draw down from reserves. This figure includes a transfer of any in-year underspend at 31 March 2025 to earmarked reserves in line with Scottish Government funding arrangements in relation to Action 15, Primary Care Improvement Programme (PCIP) and Alcohol and Drug Partnership (ADP).

Members noted the in-year position at 31 August 2024, noted the projected year-end position for 2024 / 25 and approved the proposed transfer to Earmarked Reserves in Section 8.6.1 of the report.

- **Audited Annual Accounts 2023 / 24**

The 2023/24 Annual Accounts were submitted to the IJB for approval on 28 June 2024 and then submitted for audit to Ernst and Young LLB (EY). Under the Local Authority Accounts (Scotland) Regulations 2014, the IJB must meet to

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consider the Annual Accounts and approve those accounts for signature no later than 30 September.

Members approved the Annual Accounts for 2023 / 24 for signature in accordance with the Local Authority Accounts (Scotland) Regulations 2014.

- **Sustainable Futures Programme: Update and Proposed Next Steps**

This report updated members on ongoing programme activity and sets out the proposed approach to identifying savings for 2025 / 26 and future years, in line with the next steps agreed by the IJB at its June meeting.

The Renfrewshire position mirrors the national picture, as outlined in the new Audit Scotland Report: IJB Finance and Performance. As previously highlighted to members, the development of further savings for consideration by the IJB will require a range of difficult decisions to be made.

The report proposes a structured approach to identify savings and reduce the risk of going into recovery, noting potential impact for partner organisations. It asked Members for approval around the two key features of the planned approach for the coming year – relating to how we identify savings and the underpinning engagement process.

In relation to identifying and developing saving proposals, the recommendation was based on the direction set by the IJB in June – to adopt an equitable approach across the breadth of the HSCP's services.

A 10% target that would be applied to the influenceable budget across all care groups – in line with the budget gap that needs to be addressed - was proposed.

The report also asked Members to approve the proposed engagement approach, which has been developed in discussion with Health Improvement Scotland – to align with the recently revised 'Planning with People' guidance. This guidance highlights the IJB's statutory duty to involve people in the planning of services from the earliest meaningful stage, right through to being engaged on specific saving proposals that affect them.

The level of engagement carried out by Renfrewshire HSCP in 2023 / 24 will not be possible due to several factors, including:

- Current capacity pressures – 10% post vacant and high absence
- Workload: increasing demand, inspections, decant, new Strategic Plan
- Tight timelines
- Scale of savings required

As the proposal was approved, the first phase of engagement will start from early October, running through to early November with two stands of activity running in parallel.

- Focus groups with each care group, which will be based on our existing care planning groups, seeking to have representation from the key

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stakeholders to identify what we can do differently going forward to address our gap.

- A public survey will be open for three weeks - in which we are looking to get people from across Renfrewshire to share their views on how the IJB addresses its budget gap and to gather any supporting ideas.

During the meeting, Members agreed that the November IJB meeting be rescheduled to December to allow sufficient time to undertake this first stage of engagement. The output and analysis from this process will be presented to the IJB at the rescheduled meeting in December.

Members noted the progress and updates provided and approved the proposed approach as outlined in the report.

- **Performance Scorecard 2024/25**

This report presented the draft 2024 / 25 Renfrewshire HSCP Performance Scorecard for approval and set out the proposed changes from our 2023 / 24 Scorecard, and the rationale behind the proposals. Each year we review the Scorecard to ensure performance indicators are meaningful, with realistic and achievable targets that are reported timeously.

The proposed changes for 2024 / 25 to indicators and targets can be summarised as follows:

Amendments to Indicators

- To make the Balance of Care Homecare data easier to read, the indicators have been separated, so the total number of hours provided for clients receiving personal care and non-personal are two individual indicators.
- The Scottish Government has changed the name of Anticipatory Care Planning to Future Care Planning, therefore the wording for the 2024/25 Performance Scorecard indicator has changed to Number of adults with a new Future Care Plan.

Amendments to Targets

- Number of new adult carers supported by Renfrewshire Carers' Centre set to 818 for 2024 / 25.
- Number of Adult Carer Support Plans completed by Renfrewshire Carers' Centre – target increased to 242.
- Number of Emergency Admissions to Care Homes – Target reset to 549.
- Number of adults with a new Future Care Plan - NHSGGC has set a target of 464 for Renfrewshire in 2024-25, a 10% increased on 2023-24 performance.

Members approved the recommended changes to the indicators and targets in the report.

- **Quality, Care and Professional Governance Annual Report 2023/24**

The purpose of this report is to note Renfrewshire HSCP Quality, Care and Professional Governance activities during the period April 2023 - March 2024.

Our ambition is that the Clinical and Care Governance Annual Report will tell a story about the HSCPs commitment to the Quality agenda whilst providing assurance that we are meeting our obligations in this area; and will focus on learning, improvement and highlighting areas of good practice.

In this comprehensive report, Renfrewshire HSCP demonstrates how it will continue to work in a way that fosters continuous improvement in clinical, quality and safety at all times. Through our governance arrangements we will ensure safe and effective quality care has a focus on management of risk, of improving care and delivering better outcomes.

Members noted the content of the report.

- **Mental Health Services Update - Engagement of the next steps of Mental Health Strategy - Enhancing Community Services**

This report provided further detail on the next stage of the implementation of the NHSGGC Mental Health Strategy and information relating to the aligned public consultation, especially relating to activities within Renfrewshire.

The engagement process is being implemented across three phases:

Phase one: Public engagement to capture general feedback on mental health services. This phase is now complete.

Phase two: Specific engagement to develop criteria and options to inform future service model. Phase two of the process has commenced with a series of public events taking place across all six HSCPs across the NHSGGC area. A staff survey has been launched and will be followed with staff engagement sessions in October.

Phase three: Public consultation on an identified preferred option or model. Formal Public Consultation will follow late in 2024 or early in 2025. An update report on the progress of the implementation of the strategy will be brought to the IJB meeting in March 2025.

Members noted the progress of the implementation of the NHSGGC Mental Health Strategy 2023-2028 and aligned consultation process.

- **Renfrewshire ADP Annual Reporting Survey 2023 / 24**

The ADP is tasked with the delivery of the Scottish Government's National Mission Outcomes Framework and is required to complete and submit an annual survey based on a template developed by the Scottish Government.

The survey is designed to capture a range of actions which relate to the National Mission key priority areas:

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- Prevention, Early Intervention and Education
- Treatment, Care and Recovery
- Whole Family Approach
- Public Health Approach to Justice
- Reducing Alcohol Harms

The Annual Survey was completed in conjunction with all relevant partners and approved by the ADP on 24th June 2024.

Members noted the content and approved the ADP Annual Reporting Survey 2023 / 24.

- **Market Facilitation Plan and Commissioning Update**

The IJB published its current Market Facilitation Plan 2023-2025 (the Plan) in June of last year. The purpose of the Plan is to help providers of Social Care services make informed business decisions and plan for future service delivery in Renfrewshire.

The purpose of this report was to update the IJB on the steps taken to embed the Plan within the HSCP's Strategic Commissioning practices. The report also provided an update on planned procurement activity for 2024 / 25 and a note of upcoming contract end dates.

Members noted the contents of the report.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral or escalation to other Standing Committees or the NHS Board.

5. Approved Minutes from IJB Meeting held on 30 June 2023

At the September meeting, the minute of [28 June 2024](#) was approved. The minute from the September meeting will be discussed in December 2024.

There is a full history of IJB meeting papers and agenda's available on our website – [Renfrewshire IJB Meetings](#)

6. Date of Next Meeting

The next meeting of the Renfrewshire IJB will take place on 13 December 2024, with an update report due to be submitted to the February 2025 meeting of the NHSGGC Board.