

NHS Greater Glasgow and Clyde	Paper No. 24/117
Paper Title:	Glasgow City Integration Joint Board Report
Meeting:	NHSGGC Board Meeting
Date of Meeting:	29 October 2024
Purpose of Paper:	For Assurance
Classification:	Board Official
Date of IJB	25 September 2024
Committee Chairperson:	Non-Executive Lead – Paul Ryan IJB Chair – Cllr Chris Cunningham

1. Purpose of Paper

The purpose of this paper is to: inform the NHS Board on key items of discussion at the Glasgow City Integration Joint Board (IJB) held on [25 September 2024](#).

2. Recommendation

The Board is asked to note the key items of discussion at the recent meeting of the Glasgow City IJB on [25 September 2024](#) as set out below and seek further information or assurance as required.

3. Key Items of Discussion

- **Appointment of Interim Chief Officer**

The Integration Joint Board confirmed the appointment of Pat Togher, as the Chief Officer to the Glasgow City Integration Joint Board, effective from 16 December 2024.

- **Glasgow City IJB Membership Update**

An update was provided on a number of changes to the membership of Glasgow City IJB which included a change to a Council Voting Member and Council substitute member. The IJB also approved the appointment of a Voting Member and Chair to the Finance, Audit and Scrutiny Committee; and the appointment of a Chair to the Public Engagement Committee.

- **Interim Chief Officer Update**

The IJB received a verbal update on delayed discharges, noting the most recent increase. An update was provided on Adults with Incapacity (AWI) delays and the intention of the Scottish Government to include AWI reform in its legislative programme for the coming year. Members were updated on the extra care home placements funded and the redirection of extra staff to the hospital social work team to address the ongoing challenges. The Interim Chief Officer gave a commitment to work with acute colleagues to discuss the system issues in relation to delayed discharges.

An update was also provided on Homelessness and Asylum, with figures provided in relation to new applications, households in temporary accommodation and those rough sleeping. Asylum numbers have increased by 96% last year and this has distorted the increase in Homelessness cases Scotland wide. Members were advised that there is no update yet from the Home Office / COSLA on the Rwanda cases and Glasgow's revised figure.

The latest position on Mental Health Inpatients was provided, confirming that pressures have eased slightly over the last four weeks in complex care beds and Intensive Psychiatric Care Unit (IPCU) beds but continue with adult acute admissions. GCHSCP continues to experience delayed discharges, mainly relating to access to housing and homeless accommodation, and social care placements and Officers confirmed they are working with the delayed discharge team to improve pathways. Members were informed of the work underway to embed the Community Mental Health Acute Care Service (CMHACS) model which is critical to the reduction in admissions and early discharge for people who can be provided treatment and care at home. An update was given on community engagement sessions that have taken place across the city in relation to the Inpatient Mental Health Strategy, and that the Patient Experience and Public Involvement (PEPI) team will now support the development of an options appraisal to enable further consultation.

- **Ernst & Young – Annual Audit Report 2023-24**

Ernst & Young were in attendance and confirmed the audit report had previously been considered at the IJB Finance, Audit and Scrutiny Committee on 11th September 2024. In concluding the audit of the financial statements of Glasgow City Integration Joint Board (IJB) for the year ended 31 March 2024, the draft financial statements and supporting working papers were of a good quality and Auditors identified no adjusted or unadjusted differences arising from the audit which require to be reflected within the financial statements.

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Auditors summarised the key messages for the 2023/24 audit, confirming an assessment of 'Green' for financial statements; going concern; financial management; vision, leadership & governance; and use of resources;

Within the wider scope work, Auditors assessed the financial sustainability of the IJB as a Red risk. The IJB's General Reserve was significantly depleted in 2023/24, as a result of planned use of £17.2 million reserves, alongside a further operational overspend of £1.6 million. General Reserves have fallen to £8.4 million, or 0.5% of net expenditure, against the Board's target of 2%. The Auditors confirmed that the IJB has plans in place to rebuild reserves, but further cost and demand pressures may put this at risk.

Auditors noted that the financial outlook for the IJB has continued to weaken. General reserves have fallen to unsustainable levels, and service demands exceed assumptions in relation to funding. Inflationary pressures and pay uplifts make it increasingly difficult to sustain services at the current level. They noted, as a result, the IJB has commenced a service reset exercise to identify the services that are sustainable both to meet the demands of the population of Glasgow, but also be affordable within the resources available.

A motion was proposed, and approved following a vote, for the Chair and Vice Chair to write to both UK and Scottish Governments outlining the substantial risks that the IJB faces as a consequence of its budget situation and the need for adequate funding to be made available for Health and Social Care funding, either via allocations at UK level or decisions within devolved budgets at Scottish level.

- **Audited Annual Accounts 2023-24**

A report was presented to provide an update on the completion of the audit of the Annual Accounts. The accounts were considered by the IJB Finance, Audit and Scrutiny Committee on 11th September 2024 and approved for remit to the IJB for signature. The IJB approved for signature the audited Annual Accounts for the period 1st April 2023 to 31st March 2024.

- **Funding for the delivery of the Primary Care Improvement Plan (PCIP) 2024-25**

The IJB were updated on the 2024/25 national allocation for Primary Care Improvement Fund (PCIF) of £190.8m, of which Glasgow City IJB's share is £22.674m, plus an amount to be determined for Agenda for Change salary uplifts. Members approved the proposed programme to allocate the PCIF between the workstreams, based on Glasgow's share of the funding, as detailed in the report.

- **Implementation of the Alcohol and Drug Recovery Service (ADRS) Review**

Members were updated on the progress of the implementation of the commissioned independent Review of Glasgow Alcohol and Drug Recovery (ADRS) community services; and the review of Shared Care. The IJB noted the workstreams in place to conclude the work to implement the ADRS Review recommendations and noted that the outstanding work in relation to Shared

Care will progress under the implementation of the MAT Standards. Approval was given for the implementation of Phase 1 of the staffing and skill mix model; and support was provided for the full staffing and skill mix proposals detailed in the report, subject to funding being identified.

- **Glasgow City IJB Budget Monitoring for Month 4 and Period 5 2024-25**

A report was presented which outlined the financial position of Glasgow City IJB as at 26th July 2024 for Council and 31st July 2024 for Health and highlighted any areas of budget pressures and actions to mitigate these pressures. In light of the current financial pressures being reported, a full outturn has been undertaken to determine the extent of the financial challenge in 2024/25. This is forecasting an overspend of £11.6m and full details were provided. Officers highlighted that there continues to be a high level of volatility linked to demand and cost pressures. As a result of this, the outturn will be subject to close monitor and is also likely to change. Funding for pay settlements are still unknown and represent a risk which has not been built into the figures. The IJB approved the budget changes; approved recurring funding for a package of care outlined in the report; noted the forecasted overspend of £11.6m; and approved the recovery plan.

- **Review of Access to Social Care Support**

The IJB received a report which set out further information on the HSCP's proposed approach to allocate available self-directed support (SDS) social care resources in proportion to presenting need, underpinned by a commitment to fairness, transparency and keeping service users safe from harm. This was a follow up to the detailed report submitted to the IJB on 28 August 2024. Following discussion and debate, a vote was called and the IJB approved the HSCP's approach to ensure the consistent allocation of social care support and noted this approach will be implemented from October 2024.

- **Glasgow City Health and Social Care Partnership – Locality Plans 2024-25**

The IJB were informed of the development of the Glasgow City HSCPs Locality Plans for the North East, North West and South localities. The intention of Locality Plans is to ensure that service users, communities and stakeholders across Glasgow City have the opportunity to participate and influence service planning and delivery. Officers confirmed that targeted engagement will take place on the draft Locality Plans following IJB approval and this will take place between September and December 2024, with final versions taking account of feedback – including seeking views on the potential content and format of Locality Plans for 2025/26. The IJB approved the content of the Draft Locality Plans for stakeholder engagement.

- **Update on the Implementation of Safer Drug Consumption Facility**

A report was presented to update the IJB on the progress of the implementation of a Safer Drug Consumption Facility (SDCF) in Glasgow City, as approved at the IJB in September 2023. Members noted the governance arrangements in place and the updates from a range of workstreams reporting to the SDCF Implementation Board.

- **HSCP Homelessness - Internal Strategic Review**

The IJB were advised of a strategic review of two key areas of service within Homelessness; Accommodation Services and Homelessness Case Work Teams. Members noted that the review has commenced, and a report will be presented to the IJB in March 2025 on the recommendations and outcomes.

4. Issues for referral to Standing Committees of the Board or escalation to the NHS Board

There were no issues for referral to other Standing Committees or escalation to the NHS Board.

5. Approved Minutes from IJB Meeting Held on 28 August 2024.

<https://glasgowcity.hscp.scot/publication/glasgow-city-ijb-minutes-28-08-2024-approved>

6. Date of Next Meeting

The next meeting of the Glasgow City IJB will take place on 27 November 2024.